



A  
PROFESSION  
OF ARMS  
A FOUNDATION  
OF CORE VALUES

INTEGRITY  
FIRST

SERVICE  
BEFORE  
SELF

EXCELLENCE  
IN ALL WE  
DO



2015



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# A Message From the CSAF

Fellow Airmen,

Fellow Airmen,  
This year, I reached out to you to recommend books for the CSAF Reading List... and boy, did you respond!

Over just 10 days in which we accepted recommendations, we heard from over 1,700 of you – all passionately advocating for books and movies that have affected your lives and the way you serve.

I am humbled, as always, by the breadth and depth of Airmen. Each one of the final selections for 2015 tells an important story about the Profession of Arms, or our Air Force Core Values...it was tough to pick just a few, but I think – I hope – I've done you justice.

Thank you...and enjoy!



Mark A. Welsh III  
General, USAF  
Chief of Staff



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BOOKS



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# Air Commanders

Author: John Andreas Olsen

Potomac Books Inc.

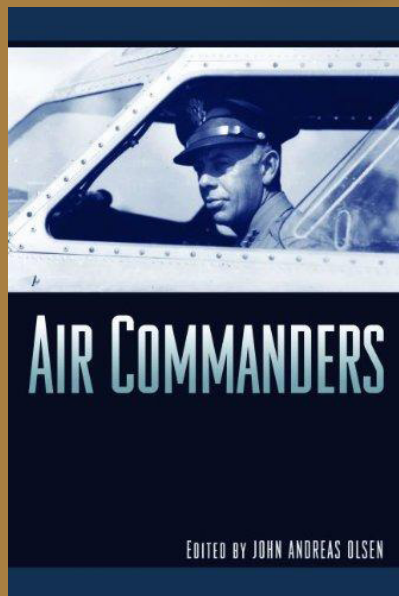
ISBN: 1612345778

# 2012



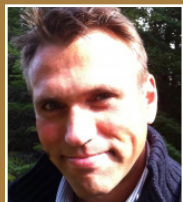
## Overview

*Air Commanders* combines short military biographies and operational analyses to reveal how the personalities, attitudes, and life experiences of twelve outstanding U.S. Airmen shaped the central air campaigns in American history. From Gen. Carl Spaatz to the recently retired Gen. T. Michael Moseley, the case studies illuminate the character of these Airmen, the challenges they confronted in widely disparate armed conflicts, and the solutions that they crafted and implemented. Their achievements proved decisive not only in the campaigns they led, but also in shaping the U.S. Air Force and the dominant role of airpower in modern warfare.



## CSAF Message

The Airmen who nominated this book noted that its inspiring stories of Airman leadership can help each of us better tell the Air Force story. I couldn't agree more – Olsen's book is a wonderful primer in the leadership history of the U.S. Air Force (the best Air Force in the world!)... and is a must-read for all professional Airmen.



## About the Author

**Colonel John Andreas** is a Royal Norwegian Air Force colonel, with assignments as an operator, strategist, political-military advisor, and educator. His previous publications include *A History of Air Warfare*, *Global Air Power*, and *John Warden and the Renaissance of American Air Power*. The latter was featured on the CSAF Reading List in 2008.



# No Place to Hide: A Brain Surgeon's Long Journey Home from the Iraq War

Author: W. Lee Warren

Zondervan Publishing

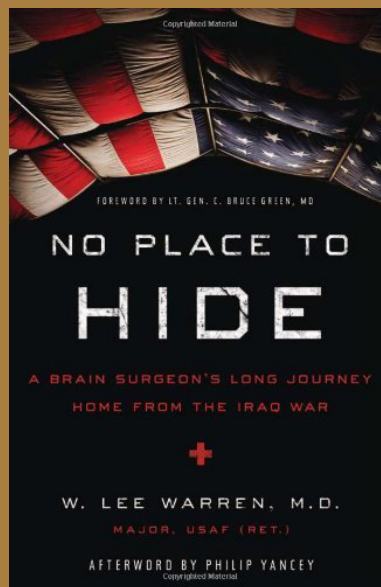
ISBN: 0310338034

# 2014

## Overview

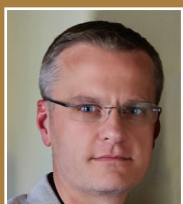
*No Place to Hide* chronicles (then-Major) Dr. W. Lee Warren's experiences as a neurosurgeon at the 332nd Air Force Theater Hospital, Joint Base Balad, Iraq. In his 120 days in a tent hospital, he survived over a hundred mortar attacks...and the day-to-day desperation of repairing the damages of war.

Dr. Warren's story is an incredibly personal one, yet his experiences treating his fellow service members and civilians affected by war, and – later – his own journey toward recovery, are experiences vital to understanding the profession of arms and its impact on those that serve.



## CSAF Message

In the Air Force, it's easy to focus on tales of "leadership in the air;" Dr. Warren's story reminds us that, for Airmen, the Profession of Arms encompasses service across multiple domains...and all of them at times require profound dedication and sacrifice.



## About the Author

**W. Lee Warren** is a board-certified neurosurgeon and Iraq War veteran; he served in Iraq as a Major in the United States Air Force. Dr. Warren practices minimally invasive brain and spinal surgery, develops new technologies with his wife through their company, Warren Innovation, and is an affiliate professor of biomedical sciences at Auburn University.

# Cybersecurity & Cyberwar: What Everyone Needs to Know

Author: P.W. Singer & Alan Friedman

Oxford University Press

ISBN: 0199918112

# 2014

## Overview

A generation ago, *cyberspace* was a term from science fiction, used to describe the nascent network of computers linking a few university labs. Today, our entire modern way of life, from communication to commerce to conflict, fundamentally depends on the Internet. *Cybersecurity and CyberWar* is structured around the key question areas of cyberspace and its security: how it all works, why it all matters, and what can we do? Along the way, the authors take readers on a tour of the important issues and characters of cybersecurity, from hackers and the Stuxnet computer virus to the new cyber units of the Chinese and U.S. militaries.

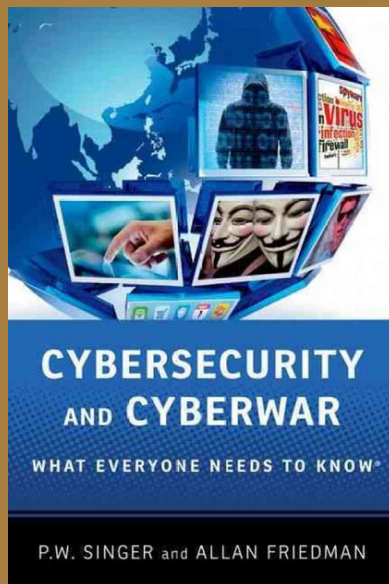
## About the Authors



**P.W. Singer** is a strategist and Senior Fellow at the New America Foundation, as well as a member of the U.S. State Department's Advisory Committee on International Communications and Information Policy. He received his Ph.D. in Government from Harvard and a BA from the Wilson School of Public and International Affairs at Princeton.



**Alan Friedman** is a Visiting Scholar at the Cyber Security Policy Research Institute at George Washington University, where he works on cybersecurity policy; he has spent time at the Brookings Institution, the Center for Technology Innovation, and as a Postdoctoral Fellow at Harvard. He has a degree in Computer Science from Swarthmore College, and a PhD in Public Policy from Harvard University.



## CSAF Message

This is the second year in a row I've featured a book on cyberspace...but the Airmen who nominated Cybersecurity and Cyberwar were right when they noted that this is a domain that won't wait for us to "learn at our leisure." Cyberspace represents an important new frontier in the profession of arms... and as such, we all have a responsibility to educate ourselves.



# Beer, Bacon, & Bullets:

## Culture in Coalition Warfare from Gallipoli to Iraq

Author: Gal Luft

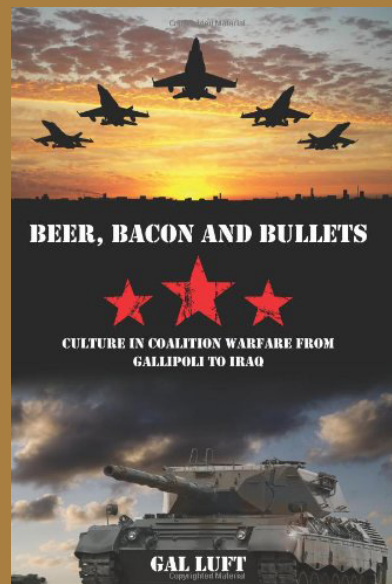
BookSurge Publishing

ISBN: 1439260966

# 2010

## Overview

*Beer, Bacon and Bullets* examines how culture can impact the relations between Western militaries and their non-Western allies using five case studies of military cooperation: German advisors and their Ottoman counterparts in WWI; the Anglo-Japanese alliance in WWI; the U.S. military mission in China during WWII; American generals and their Saudi Arabian hosts in the first Gulf War; and the Israelis and their Lebanese allies in the shaping of today's Middle East. Though dissimilar military forces working together may be committed to a similar end goal, their cooperation can be marred by tension related to their different cultural backgrounds. Luft's book suggests that by understanding other military cultures, the performance of coalitions can be improved. Joint Forces Quarterly has said of *Beer, Bacon and Bullets*: "The lessons offered will become increasingly important as coalition operations become the norm."



## CSAF Message

Partnerships – coalitions – and cultural understanding are elements vital to the Profession of Arms...they have been throughout history! I found author Gal Luft's five case studies – all fairly contemporary; from the First World War or later – truly fascinating, and I know you will too.



## About the Author

**Gal Luft** is the executive director of the Institute for the Analysis of Global Security. A former Lieutenant Colonel in the Israel Defense Forces, he has published numerous articles and studies on international security affairs. He holds degrees in international relations, international economics, Middle East studies and a doctorate in strategic studies from Johns Hopkins University.

# The Mission, The Men & Me:

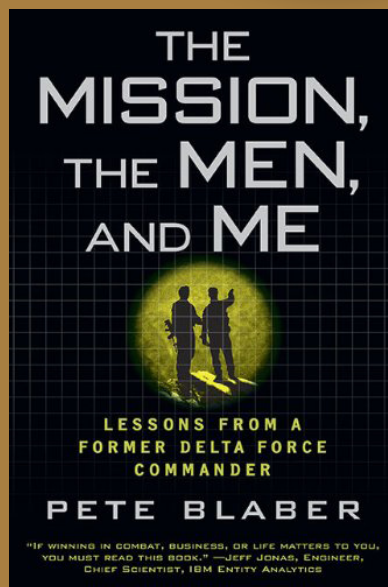
## Lessons from a Former Delta Force Commander

Author: Pete Blaber  
Berkley Trade Publishing  
ISBN: 0425236579

# 2010

## Overview

As a commander of Delta Force, Pete Blaber took part in some of the most dangerous, controversial, and significant military and political events of our time. With each mission – from extreme physical and mental training to the darkest of shadow ops in Colombia, Somalia, Bosnia, Afghanistan, and Iraq – Blaber returned with powerful life lessons. Here, he takes his intimate knowledge of warfare – and the heart, mind, and spirit it takes to win – and boils it down to values and principles applicable to any profession.



## CSAF Message

Though *Integrity First*, *Service Before Self*, and *Excellence in All We Do* are words unique to the Air Force, our sister Services share many of the same values. 16 Airmen recommended this book to me. Former Delta Force commander Pete Blaber's values as a leader resonated deeply with them, and I suspect they will with you as well.



## About the Author

**Pete Blaber**, a retired U.S. Army Colonel, commanded at every level of Delta Force before retiring in 2006. He is currently the Executive Director of Global Commercial Operations at AMGEN, a biotechnology manufacturing company.





# Once an Eagle

Author: Anton Myrer

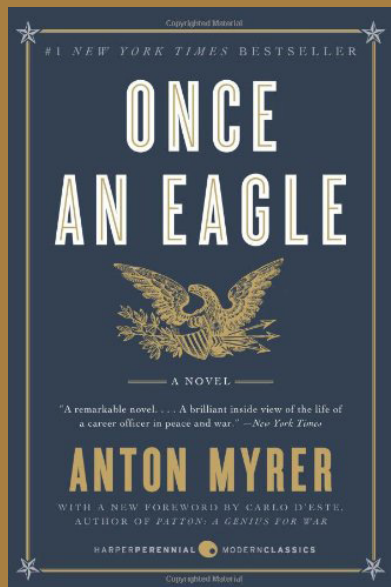
Harper Publishing

ISBN: 0062221620

# 1968

## Overview

*Once An Eagle* is the story of a soldier named Sam Damon, and his adversary over a lifetime, fellow officer Courtney Massengale. Damon is a professional who puts duty, honor, and the men he commands above self-interest. Massengale, on the other hand, advances by making connections behind the lines and in Washington's corridors of power. Beginning in the French countryside during the Great War, the conflict between these adversaries solidifies during peacetime, intensifies in the deadly Pacific jungles of World War II, and reaches its treacherous conclusion in the last major battleground of the Cold War – Vietnam.



## CSAF Message

No fewer than 31 Airmen felt that *Once an Eagle* was a must-read...and it is indeed a timeless story of leadership, and of values in action (both good and otherwise!). So here it is. I promise, once you crack it, you won't be able to put it down.



## About the Author

**Anton Myrer** (1922-1996) was a student at Harvard University when he enlisted in the U.S. Marine Corps immediately after the Pearl Harbor attacks. He served for three years during World War II, until he was wounded in the Pacific. He is also the author of the novels *The Big War*, *The Last Convertible*, and *A Green Desire*.



# A Team of Rivals: The Political Genius of Abraham Lincoln

Author: Doris Kearns Goodwin

Simon & Schuster Publishing

ISBN: 0739469762

# 2005

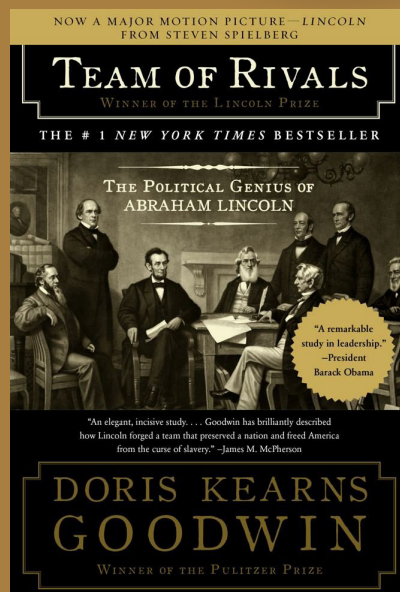
## Overview

This multiple biography is centered on Lincoln's mastery of men and how it shaped the most significant presidency in the nation's history. It offers fresh insights into Lincoln's leadership style and his deep understanding of human behavior and motivation. By examining Lincoln's relationships with three men he selected for his cabinet – all of whom were opponents for the Republican nomination in 1860: William H. Seward, Salmon P. Chase, and Edward Bates – the author provides a "master class" in leadership, service, values and principles. *A Team of Rivals* is about how Lincoln soothed egos, turned rivals into allies, and dealt with many challenges to his leadership, all for the sake of the greater good.



## About the Author

**Doris Kearns Goodwin** is a Pulitzer Prize-winning author, having won the Pulitzer in history for *No Ordinary Time*, a book about Franklin and Eleanor Roosevelt during World War II. She is also the author of a memoir, *Wait Till Next Year*; *The Fitzgeralds and the Kennedys*; and *Lyndon Johnson and the American Dream*.



## CSAF Message

The three Airmen who submitted this book were spot-on when they recognized threads of integrity, service, and excellence in President Abraham Lincoln's political journey. This book is a wonderful reminder that values are a human application, not a strictly military one...and as critical in the political arena as they are in our own.



# The Boys in the Boat

Author: Daniel James Brown

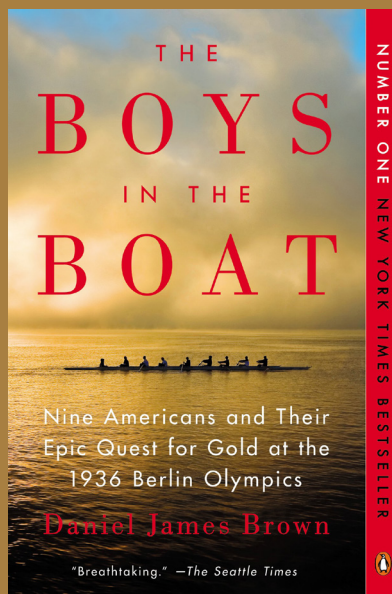
Penguin Publishing

ISBN: 0143125478

# 2014

## Overview

Based on meticulous research, this book tells the story of the University of Washington rowing crew that won gold in the 1936 Olympics. Shaped by the social, economic and political challenges of the Dust Bowl, the Great Depression, and simmering hostilities in Europe, these young men developed the "harmony, balance and rhythm" necessary not only to triumph in Berlin but to thrive in life. And while their teamwork, sacrifice, and devotion tell a fascinating tale, equally important to the story are parallel developments in Europe; particularly Hitler's wildly successful propaganda strategy in the run-up to WWII.



## CSAF Message

While this book is not overtly tied to the profession of arms, it is a pitch-perfect representation of the best of American values, what made "The Greatest Generation" so great, and the foundations of integrity, service, and excellence that drive and inspire Airmen.



## About the Author

**Daniel James Brown** grew up in the San Francisco Bay Area and attended Diablo Valley College, the University of California at Berkeley, and UCLA. He taught writing at San Jose State University and Stanford before becoming a writer, where his primary interest is in bringing compelling historical events to life vividly and accurately

# The Power of Professionalism: The Seven Mind-Sets That Drive Performance & Build Trust

Author: Bill Wiersma

Ravel Publishing

ISBN: 1932881042

# 2011

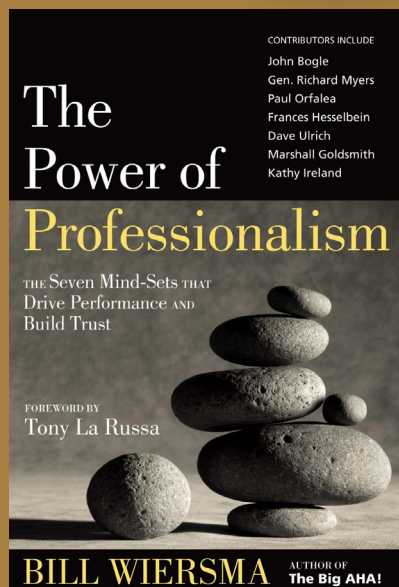
## Overview

This book outlines seven key mind-sets of successful professionals, offering a blueprint for both individuals and organizations interested in fostering a culture of professionalism. It rests upon the premise that professionalism is unique – it is the ladder upon which all other organizational virtues rest, which is why organizations whose members view themselves as professionals outperform, outsmart, and outlast organizations that don't. Readers see how uncompromising professional standards lead to unparalleled success through the stories of retired AF General Richard Myers, former CJCS; FBI agent George Piro, during his game-changing interrogation of Saddam Hussein; Kathy Ireland, as she builds a design and marketing enterprise; the Dave Matthews Band; and many more.



## About the Author

**Bill Wiersma** is the founder and principal of a management consulting and training firm that provides services to Fortune 500 companies and to the professional services sector. He previously held executive responsibilities as a director in a Fortune 200 company, and as a board member and president of a privately held technology company.



## CSAF Message

This book was recommended to me by five Airmen...and by my Professionalism Working Group as well. Professionalism isn't an accident; it's a learned skill, and one we can all get better at through deliberate study. Here, Bill Wiersma gives us some great study material...told through some pretty great stories!

# A Message From the CMSAF

Fellow Airmen,

As it is every year, this year's Reading List is filled with books, films and art that both captures our Air Force heritage and inspires the next generation of Airmen. There are new ideas to lead yourself and those around you, and old stories to enjoy for the first, or second time.

I hope you'll take a look - crack a book, or share a photo. I am confident what you'll learn will inspire you for years to come.



JAMES A. CODY  
Chief Master Sergeant of the Air Force





# Leadership and Self-Deception

Author: The Arbinger Institute  
Berrett-Koehler Publishing  
ASIN: B00GUPYRUS

# 2009

## Overview

Using a relatable story about a man facing challenges on the job and in his family, the authors expose the fascinating ways that we can blind ourselves to our true motivations and unwittingly sabotage the effectiveness of our own efforts to achieve success and increase happiness.

The premise of this work is that the "disease" of self-deception – acting in ways contrary to what one knows is right – underlies all leadership problems in today's organizations. However well-intentioned they may be, leaders who deceive themselves always end up undermining their own performance. This straightforward book explains how leaders can discover their own self-deceptions and learn how to escape destructive patterns...and effectively demonstrates that breaking out of these patterns leads to improved teamwork, commitment, trust, communication, motivation, and leadership.

OVER ONE MILLION COPIES SOLD

*Expanded second edition of  
the book that is changing lives  
and transforming organizations*

## LEADERSHIP AND SELF-DECEPTION

getting out  
of the box

The Arbinger Institute  
*Authors of The Anatomy of Peace*

## CMSAF Message

Sometimes, fully understanding your own motives is the key to seeing (and pursuing) the best way forward. Seven Airmen recommended this book – and we guarantee it will give you at least one "aha" moment as you reflect on its lessons.



## About the Author

**The Arbinger Institute** was founded by C. Terry Warner, an American academic, author and business consultant. A recognized world-leader in improving organizational culture and conflict resolution, the Institute offers consulting and training based on its academic work on the foundations of human behavior and self-deception.

# Focus: The Hidden Driver of Excellence

Author: Daniel Goleman

Harper Collins Publishing

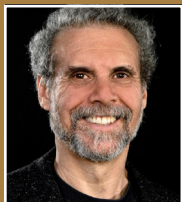
ASIN: B00BATG220

# 2013

## Overview

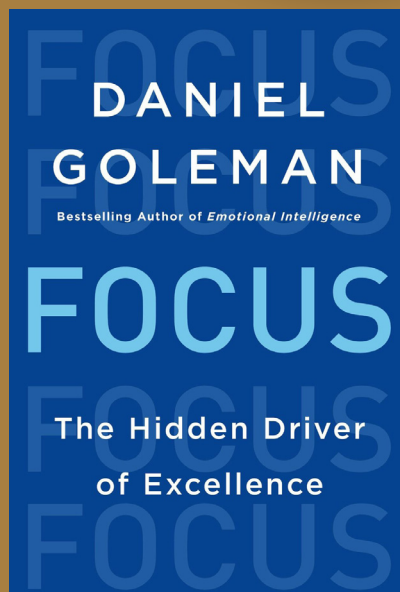
In *Focus*, psychologist and journalist Daniel Goleman offers a groundbreaking look at today's scarcest resource and the secret to high performance and fulfillment: attention. He shows why high-achievers need focus, and explains how those who rely on Smart Practices – mindfulness meditation, focused preparation, and recovery – excel while others do not, improving their habits, adding new skills, and sustaining greatness.

Combining cutting-edge research with practical findings, *Focus* delves into the science of attention in all its varieties, presenting a long overdue discussion of this little-noticed and underrated mental asset. In an era of unstoppable distractions, Goleman persuasively argues that now, more than ever, we must learn to sharpen focus if we are to survive in a complex world.



## About the Author

**Daniel Goleman** is the author of the international bestsellers *Emotional Intelligence*, *Working with Emotional Intelligence*, and *Social Intelligence*, and the co-author of the acclaimed business bestseller *Primal Leadership*. He has been twice nominated for the Pulitzer Prize, and received the American Psychological Association's Lifetime Achievement Award for his media writing.



## CSAF Message

Today's Air Force – today's world! – moves so fast, it can be hard to filter out the "noise" and focus in on what matters at any given moment. Airmen get it done, day in and day out...but this book can help us all Focus...and bring the power of our full attention to any challenge.





# Linchpin: Are you Indispensable?

Author: Seth Godin

Portfolio Trade Publishing

ISBN-10: 1591844096

# 2011

## Overview

There used to be two teams in every workplace: management and labor. Now there's a third team, the linchpins. These people figure out what to do when there's no rulebook. They delight and challenge their customers and peers. They love their work, pour their best selves into it, and turn each day into a kind of art.

Linchpins are the essential building blocks of great organizations. They may not be famous but they're indispensable. And in today's world, they get the best jobs and the most freedom. As Godin writes, "Every day I meet people who have so much to give but have been bullied enough or frightened enough to hold it back. It's time to stop complying with the system and draw your own map. You have brilliance in you, your contribution is essential, and the art you create is precious. Only you can do it, and you must."

## LINCHPIN

Are You Indispensable?



Bestselling author of *Purple Cow*, *The Dip*, and *Tribes*

## SETH GODIN

## CMSAF Message

Each one of us brings integrity, service, and excellence to the table every day... and each in his or her own way. Linchpin reminds us that sometimes – maybe all the time – it's the intangible qualities of team-building, creativity, and connection that drive an amazing organization.



## About the Author

**Seth Godin** is the author of eighteen international bestsellers that have been translated into over 35 languages, and have changed the way people think about marketing and work. In addition to his writing and speaking, Godin writes a popular marketing blog; before his work as an author, he was Vice President of Direct Marketing at Yahoo!

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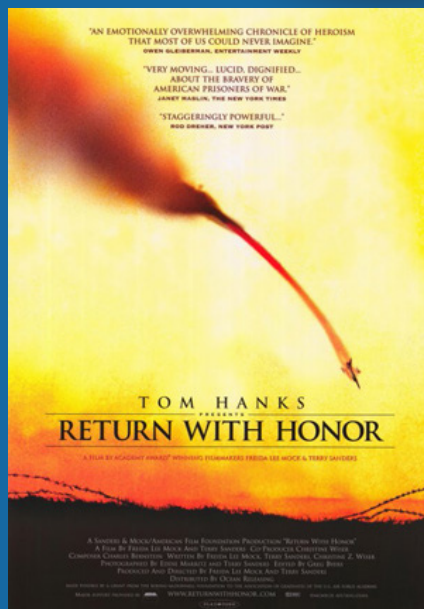


FILMS

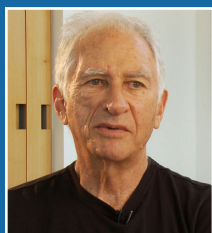


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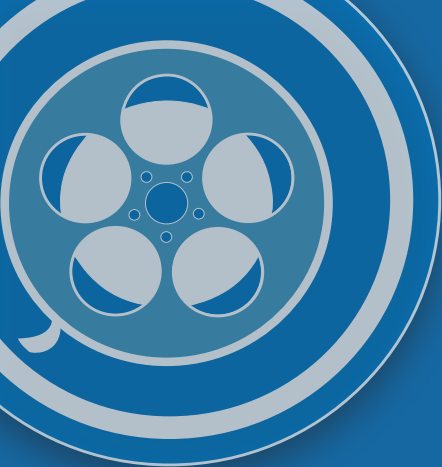




**Freida Lee Mock** is an American filmmaker, director, screenwriter and producer. She is a co-founder of the American Film Foundation (with Terry Sanders). Her documentary, *Maya Lin: A Strong Clear Vision* (1994) won an Academy Award for Best Feature Documentary in 1995.



**Terry Sanders** has produced and/or directed over 70 dramatic features, television specials, documentaries, and portrait films. He co-heads the American Film Foundation and – earlier in his career – produced the Academy Award-winning dramatic short *A Time Out of War* (1954).



# Taking Chance

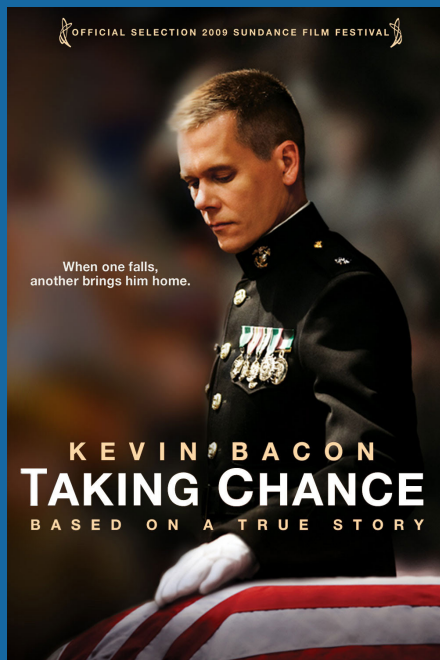
Director: Ross Katz

# 2009

## Overview

In April 2004, Marine Lieutenant Colonel Mike Strobl volunteers to escort the remains of Private First Class Chance Phelps – a 19-year old Marine – from the mortuary at Dover Air Force Base, Delaware to his home in Dubois, Wyoming. From Dover to Philadelphia by hearse, from there to Minneapolis and on to Billings, Montana by plane, and then by car to Phelps' Wyoming home – person after person pays respects. Kind words, small gifts, and gratitude are given Strobl to deliver to the family on a soul-searching journey that takes him deep into the heart of his nation, and his own heart as well.

Based on real-life events, *Taking Chance* pays tribute to the fallen young Marine and his sacrifice on behalf of the nation. This somber and touching film is a rare window into the final journey of fallen service members, and to the esteem in which Americans hold those who serve.



## About the Director

**Ross Katz** earned an Emmy nomination for *Taking Chance*, and (with Lieutenant Colonel Michael Strobl), the Writer's Guild Award for Long Form Adaptation in 2009. Nominated twice for Academy Awards for Production, Katz has had three films in competition at the Sundance Film Festival and was invited to join the Academy of Motion Picture Arts and Sciences in 2005.

# The Pacific

Studio: HBO Studios

# 2010

## Overview

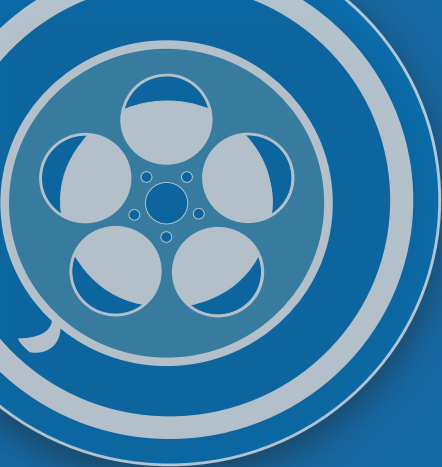
*The Pacific* is an epic 10-part miniseries that delivers a realistic portrait of World War II's Pacific Theatre as seen through the eyes of three U.S. Marines: Robert Leckie, Medal of Honor winner John Basilone, and Eugene Sledge. The extraordinary experiences of these men and their fellow Marines take them from the first clash with the Japanese in the haunted jungles of Guadalcanal, through the impenetrable rain forests of Cape Gloucester, across the blasted coral strongholds of Peleliu, up the black sand terraces of Iwo Jima, through the killing fields of Okinawa, to a triumphant, yet uneasy, return home after V-J Day.

Made by the creators of *Band of Brothers* (including producing team Tom Hanks and Steven Spielberg), and based in part on books written by Sledge and Leckie, *The Pacific* offers visceral scenes of both battle against a relentless enemy...and the deep physical and psychological effects it had on those that experienced it.



## About the Directors

Jeremy Podeswa	...	(3 episodes, 2010)
Timothy Van Patten	...	(3 episodes, 2010)
David Nutter	...	(2 episodes, 2010)
Carl Franklin	...	(1 episode, 2010)
Tony To	...	(1 episode, 2010)
Graham Yost	...	(1 episode, 2010)



# Das Boot: The Director's Cut

Director: Wolfgang Petersen

# 1997

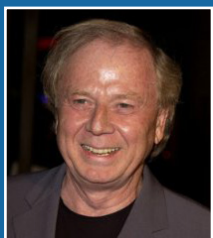
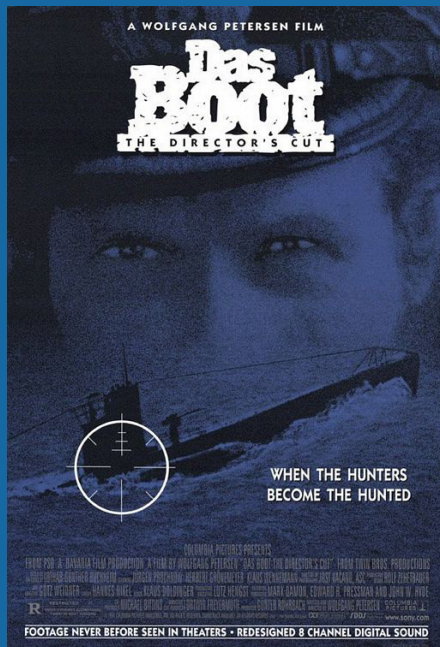
## Overview

Originally released in 1981, the film *Das Boot* is based on the true story of a German Submarine and its crew during World War II...a chillingly detailed look at the rigors of war in a U-boat. We are treated to the stark reality of submarine warfare – the hours of boredom; the camaraderie and aggravation that comes with living in close quarters; the exultation of victory when a torpedo hits its target; the stark terror of the sound of a destroyer's propeller just above; the fear of the boat being crushed by water pressure as it goes too deep.

This restored, 209-minute director's cut includes more footage from the original five-hour miniseries on which the movie was based... and offers greater insight into the leadership, professionalism, and values exhibited by the stoic U-boat captain and his submariners.

Seen from the German perspective, *Das Boot: The Director's Cut* helps us realize that for the man or woman on the battle lines – no matter what side – war is the same.

*(German film with English subtitles)*



## About the Director

**Wongang Petersen** (born 14 March 1941) is a German film director and screenwriter. He was nominated for two Academy Awards for the 1981 film *Das Boot*. His other films include *The Never Ending Story* (1984), *Enemy Mine* (1985), *In the Line of Fire* (1993), *Outbreak* (1995), *Air Force One* (1997), *The Perfect Storm* (2000), *Troy* (2004), and *Poseidon* (2006).



# Glory

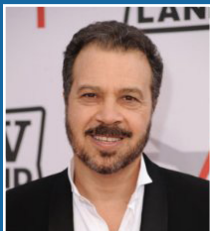
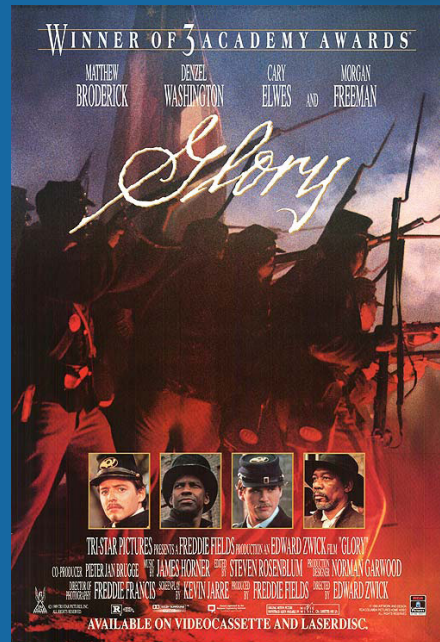
Director: Edward Zwick

# 1989

## Overview

One of the finest films ever made about the American Civil War, *Glory* tells the story of the 54th Regiment of the Massachusetts Volunteer Infantry, an all-black unit comprising Northern freemen and escaped slaves. Under the command of Robert Gould Shaw, who fought the prejudices of both his own Union army and the Confederates, the 54th served admirably in battle until they made their ultimate demonstration of bravery during the almost suicidal assault on the Confederate Fort Wagner in Charleston, South Carolina, on July 18, 1863.

*Glory* achieves its powerful impact by meticulously setting up the terrible conditions under which these neglected soldiers fought, and by illuminating the tenacity of the human spirit from the oppression of slavery to the hard-won recognition of battlefield heroism.



## About the Director

**Edward Zwick** worked as a journalist and a television producer, writer, and director before becoming well-known for heroic movies such as *Glory*, *Legends of the Fall* (1994), and *Courage Under Fire* (1996). He won an Academy Award in 1998 for producing the film *Shakespeare in Love*.

ART



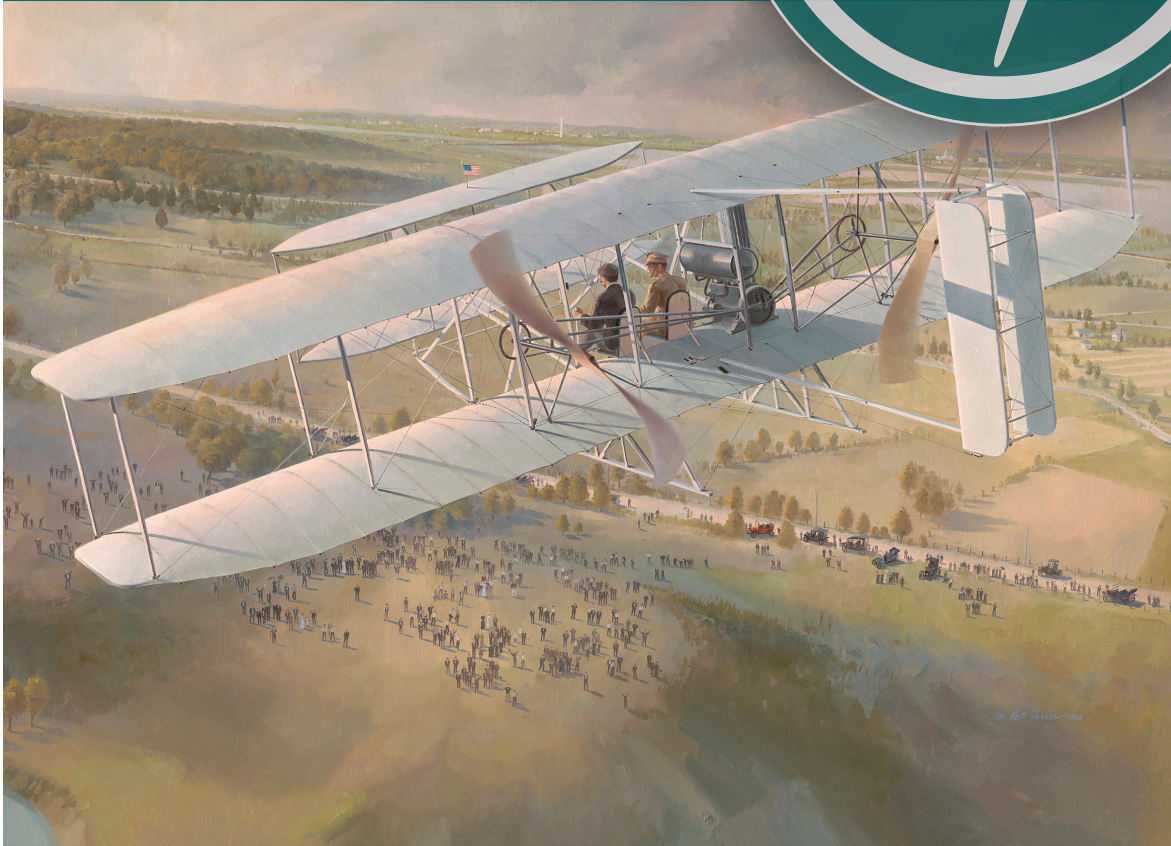


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# The Dream Fulfilled

Artist: Keith Ferris



## About the Art Piece

This painting depicts an historic moment as Orville Wright and Lieutenant Benjamin Foulois round Shutters Hill in Alexandria, Virginia just before sundown on July 30, 1909...halfway through the final test leading to U.S. purchase of the world's first military aeroplane.



# The Launch

Artist: Robert McCall

AF Art Collection: 1986.055



## About the Art Piece

This painting is a celebration of the launch of the longest (and final) Mercury spaceflight mission in 1963. Pilot Gordon Cooper was an Air Force officer – ultimately a Colonel – the first American to sleep in space, and the last to be launched alone to conduct a solo orbital mission. The Launch is an aspirational work representing a program and domain marked by dedication, perseverance, service and excellence... and representative of the unique sacrifices and opportunities presented by our Profession of Arms.



# Lackland Graduation Ceremony

Artist: Diane Johnson

AF Art Collection: 1991.181



## About the Art Piece

This piece depicts a pass-in-review at the Basic Military Training Graduation Ceremony and Parade ...the event which signals the qualification of new Airmen to enter the Profession of Arms, and marks their commitment to live by our Core Values.



# Maximum Effort

Artist: James Dietz

AF Art Collection: 1994.024



## About the Art Piece

This work illustrates what it was like to be on a bomber field in 1944, depicting the 15th Air Force in Italy after a tough mission. Weary flight crews drag their flight bags; officers are quickly debriefed while the flight engineer discusses damage to the number three engine with the ground crew. The aircraft pictured, Paper Doll and Reluctant Liz, were both later lost in raids over Romania.



# Maintaining Air Dominance

Artist: K Randel

AF Art Collection: 2006.004



## About the Art Piece

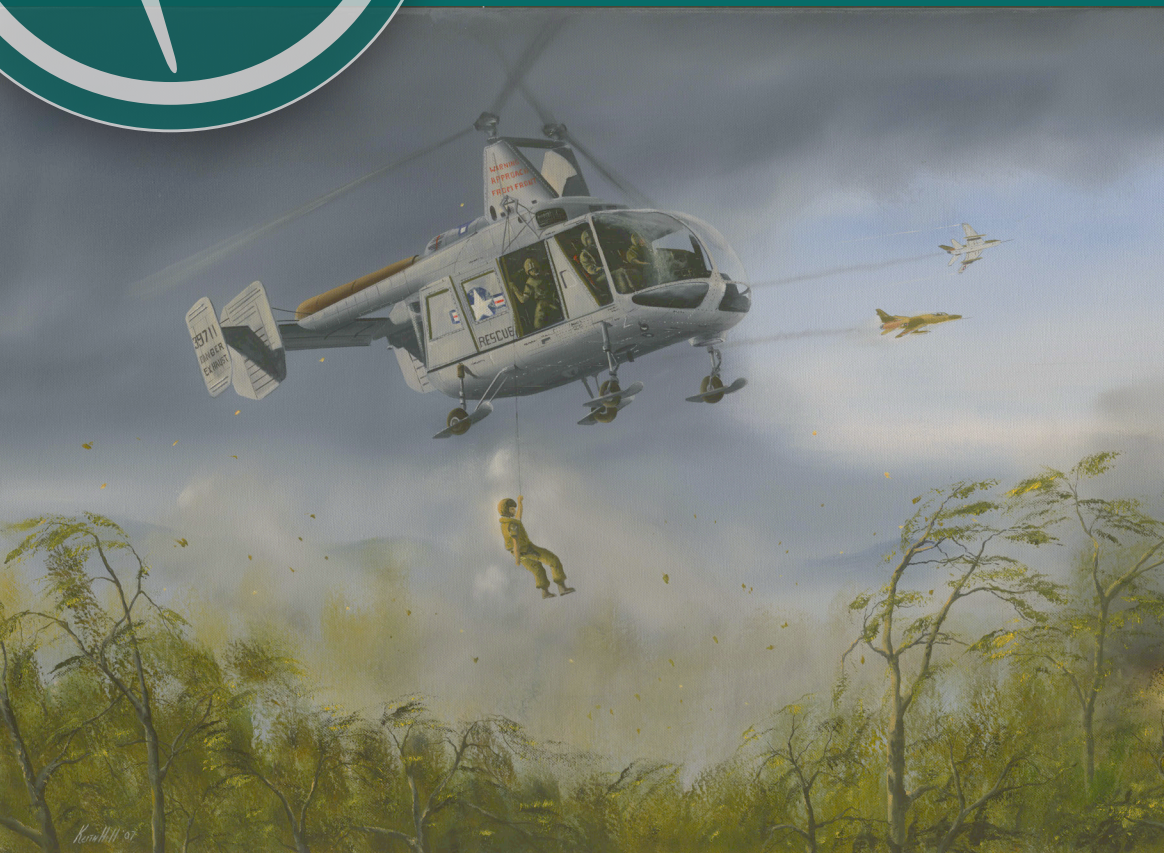
F-22 Raptors and F-35 Lightning IIs stretch their wings in the first rays of the morning sun as skilled maintenance technicians on the ground below ready the fighters for an early mission. American Airpower remains the best in the world through the sustaining efforts of 21st Century warriors like these...advanced training...and the most sophisticated fifth-generation technology available.



# That Others May Live

Artist: Keith Hill

AF Art Collection: 2008.006



## About the Art Piece

*That Others May Live* depicts Airman First Class William H. Pitsenbarger – posthumously promoted to Staff Sergeant – who gave his life while aiding soldiers pinned down by an enemy assault in Vietnam on April 11, 1966. Since that fateful day, Pitsenbarger has exemplified all we hold dear about the Air Force Core Values...for all Airmen. For his actions, he was awarded the Medal of Honor and the Air Force Cross.



# Manas to Bagram Red-Eye

Artist: Richard Taylor

AF Art Collection: 2010.096



## About the Art Piece

This work depicts the interior of a C-130, transporting troops from Manas, Kyrgyzstan, to Bagram, Afghanistan in October 2009. The postures and faces of these service members capture the patience, stoicism, and dedication to service "whenever, wherever" demonstrated by Airmen all over the world today.





# War Dog

Artist: Karen Chandler

AF Art Collection: 2012.123



## About the Art Piece

This work depicts an Air Force working dog and its handler, an Air Force Master Sergeant. The painting is a wonderful reminder of the many Airmen – including our K-9 forces – who provide support and warfighting capability on the ground. The postures of both members radiate readiness and competence.

# Arlington Honor Guard

Artist: Clinton Hines

AF Art Collection: 2013.022



## About the Art Piece

An Air Force honor guard stands tall against the backdrop of Arlington National Cemetery in this painting. The work represents the enduring dedication of our Airman – our Air Force – to the principles of service and the Profession of Arms...and to honoring those Airmen and families who make the ultimate sacrifice in the course of that service.





# The Enduring Legacy of the Tuskegee Airmen

Artist: Christopher Hopkins

AF Art Collection: 2013.059



## About the Art Piece

Lieutenant Colonel Leonard Richardson examines a young patient while serving in a humanitarian operation in Belize. While its title points to the wonderful legacy of the Tuskegee Airmen, this painting also resonates in the context of the Profession of Arms and our Core Values. It depicts the selfless dedication of Airmen around the world who give of themselves in every theater, and offer humanity and a helping hand alongside their professionalism and expertise.

PHOTOGRAPHY



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# SrA Matthew Bruch

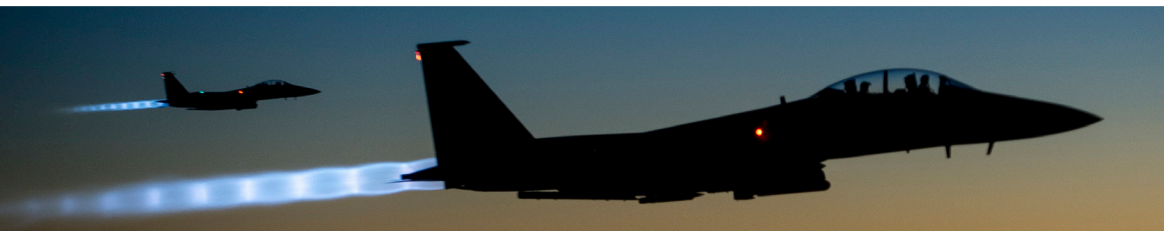
Charleston AB, SC



## About the Photographer

Senior Airman Matthew Bruch is an aerial combat photojournalist assigned to the 1st Combat Camera Squadron, Joint Base Charleston, SC. The 1st Combat Camera Squadron is Airman Bruch's first assignment and has allowed him to cover multiple exercises and real world operations. Most recently, he documented resupply missions to Iraqi Security Forces, and the first air strikes against ISIL in Syria.







# SSgt Evelyn Chavez

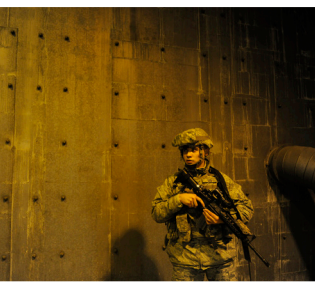
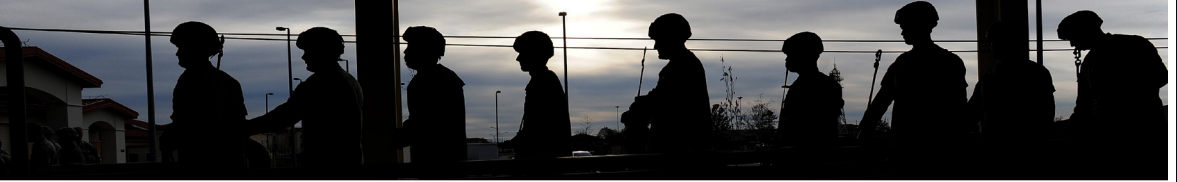
Aviano AB, Italy



## About the Photographer

Staff Sergeant Evelyn Chavez is a photojournalist assigned to the 31st Fighter Wing, Aviano Air Base, Italy. Sergeant Chavez has traveled from Asia to the States and from Europe to the desert searching for the perfect images and words to translate her experiences. She says, "My photographs and stories give me the opportunity to show the world what my brothers- and sisters-in-arms do for our country."







# SSgt Sheila deVera

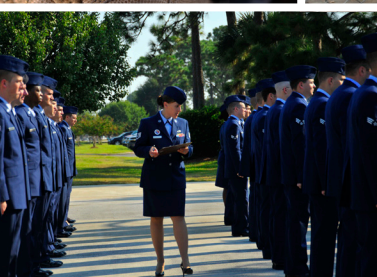
Elmendorf-Richardson, Alaska



## About the Photographer

Staff Sergeant Sheila deVera is an aerial photojournalist assigned to the 673d Air Base Wing, Joint Base Elmendorf-Richardson, AK. Sergeant deVera has traveled the world, to include deployments to Afghanistan and elsewhere in Southwest Asia. She has also supported PACAF/PACOM exercises Talisman Saber, Ulchi-Freedom Guardian, Cope Taufan, and Cobra Gold.







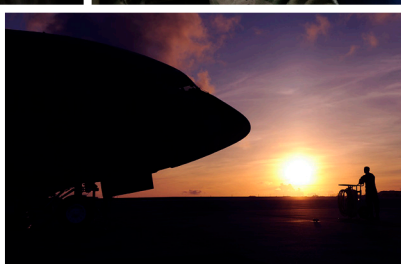
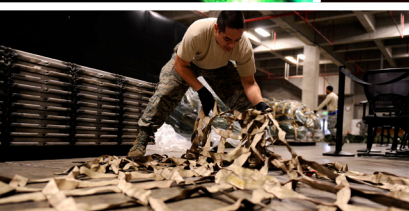
# SrA Maeson Elleman

Kadena AB, Japan



## About the Photographer

Recently selected for promotion to Staff Sergeant, Senior Airman Maeson Elleman is a photojournalist assigned to the 18th Wing Public Affairs office, Kadena Air Base, Okinawa, Japan. He is driven by the pursuit of knowledge, trying to better himself and others; he is always adding new techniques to his photography skills and tools to his camera bag.





# SSgt Jodi Martinez

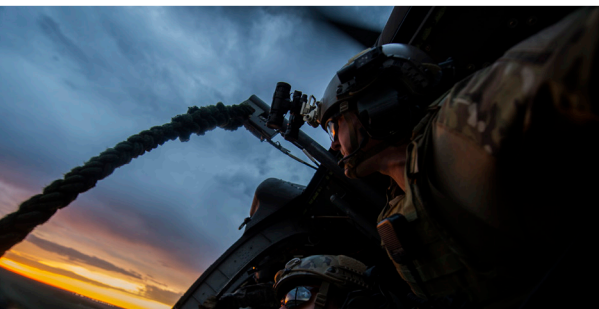
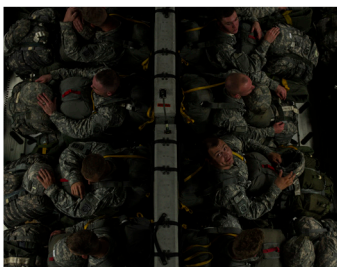
Charleston JB, SC



## About the Photographer

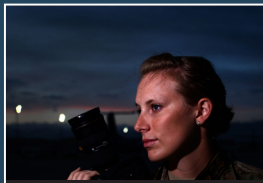
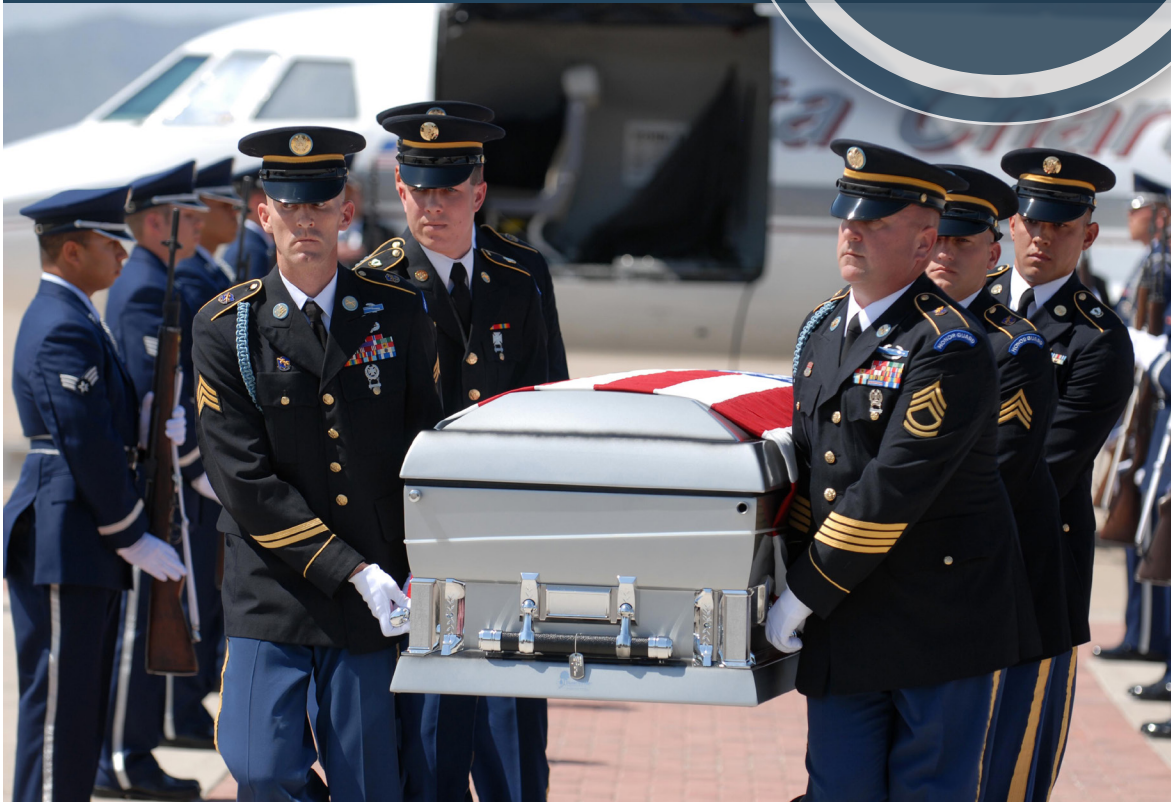
Staff Sergeant Jodi Martinez is an aerial combat photojournalist assigned to the 1st Combat Camera Squadron, Joint Base Charleston, SC. A graduate of the Defense Information School, the 1st Combat Camera Squadron is Sergeant Martinez's first assignment. She has traveled the world documenting military operations and exercises, and believes that photography is a powerful way to unite people.





# SSgt Sandra Welch

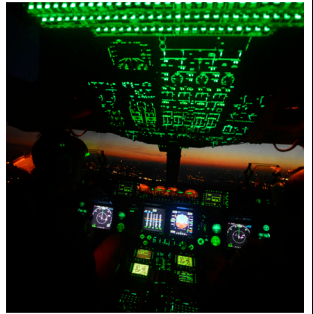
Charleston JB, SC



## About the Photographer

Staff Sergeant Sandra Welch is an aerial combat photojournalist assigned to the 1st Combat Camera Squadron, Joint Base Charleston, SC. Sergeant Welch has provided imagery capability as part of countless missions in support of Operation Enduring Freedom.





# RESOURCES



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# Resources

## From Around the Web

# 2015



### **Air University**

Air University, with headquarters at Maxwell Air Force Base, Alabama, is a key component of Air Education and Training Command, and is the Air Force's center for professional military education.  
<http://www.au.af.mil/au/>

### **American Enterprise Institute**

The American Enterprise Institute for Public Policy Research (AEI) is a nonpartisan think tank founded in 1943. Its stated mission is "to defend the principles and improve the institutions of American freedom and democratic capitalism—limited government, private enterprise, individual liberty and responsibility, vigilant and effective defense and foreign policies, political accountability, and open debate."  
<http://www.aei.org/>

### **The Atlantic Council**

The Atlantic Council is a nonpartisan Washington, D.C. think tank in the field of international affairs. In providing a forum for international political, business, and intellectual leaders, the Council promotes constructive engagement in international affairs, and shapes policy choices and strategies to create a more secure and prosperous world.  
<http://www.atlanticcouncil.org/>

### **Big Think**

Big Think believes that success in the future is about knowing the ideas that allow you to manage and master this universe of information. Therefore, they aim to help people move above and beyond random information, toward real knowledge, offering big ideas from fields outside your own that you can apply toward the questions and challenges in your own life.  
<http://bigthink.com/>

### **Brookings**

The Brookings Institution is a nonprofit public policy organization based in Washington, DC. Its mission is to conduct high-quality, independent research and, based on that research, to provide innovative, practical recommendations that advance three broad goals: strengthen American democracy, foster the economic and social welfare, security and opportunity of all Americans, and secure a more open, safe, prosperous and cooperative international system.  
<http://www.brookings.edu/>

### **Carnegie Endowment for International Peace**

The Carnegie Endowment for International Peace is a private, nonprofit organization dedicated to advancing cooperation between nations and promoting active international engagement by the United States. Founded in 1910, its work is nonpartisan and dedicated to achieving practical results.  
<http://carnegieendowment.org/>



# Resources

## From Around the Web

# 2015

### **Center for a New American Security**

The Center for a New American Security (CNAS) develops strong, pragmatic, and principled national security and defense policies. As an independent and nonpartisan research institution, CNAS leads efforts to help inform and prepare the national security leaders of today and tomorrow.

<http://www.cnas.org/>

### **Center for Strategic & International Studies**

The Center for Strategic and International Studies is a bipartisan Washington, D.C., foreign policy think tank. Its stated mission is to provide "strategic insights and policy solutions to decision makers in government, international institutions, the private sector, and civil society."

<http://www.csis.org/>

### **Chatham House**

Chatham House is an independent international affairs think-tank. Their stated mission is to be a world-leading source of independent analysis, informed debate and influential ideas on how to build a prosperous and secure world for all.

<http://www.chathamhouse.org/>

### **Council on Foreign Relations**

The Council on Foreign Relations (CFR) is an American nonprofit nonpartisan membership organization, publisher, and think tank specializing in U.S. foreign policy and international affairs. The Council on Foreign Relations has promoted understanding of foreign policy and America's role in the world since its founding in 1921. It publishes a bi-monthly journal, Foreign Affairs.

<http://www.cfr.org/>

### **EdX**

EdX is a not-for-profit enterprise of its founding partners, the Massachusetts Institute of Technology (MIT) and Harvard University that offers online learning to millions of people around the world. EdX currently offers HarvardX, MITx and BerkeleyX classes online for free.

<https://www.edx.org/>

### **Khan Academy**

The Khan Academy is a not-for-profit educational organization, created in 2006. With the stated mission of "providing a high quality education to anyone, anywhere," the website supplies a free online collection of more than 2,600 micro lectures via video tutorials stored on YouTube teaching mathematics, history, finance, physics, chemistry, biology, astronomy, economics, and computer science.

<http://www.khanacademy.org>



# Resources

## From Around the Web

# 2015



### **TED**

TED (Technology, Entertainment, Design) is a global set of conferences run by the private non-profit Sapling Foundation, under the slogan "Ideas Worth Spreading." While its early emphasis was technology and design, today, "TED talks" address a wide range of topics within the research and practice of science and culture – often through storytelling, and all in less than 20 minutes apiece. <http://www.ted.com/>

### **The United States Air Force Art Collection**

The United States Air Force Art Collection documents the story of the Air Force through the universal language of art. The Collection's website provides free access to paintings both historical and educational, and expose the military and public alike to the diverse roles and capabilities of the United States Air Force.

<http://www.afapo.hq.af.mil/Presentation/common/artcollection.cfm>

### **United States Air Force Center for Strategy and Technology**

The Center for Strategy and Technology was established at the Air War College in 1997. Its purpose is to engage in long-term strategic thinking about technology and its implications for U.S. national security. The Center focuses on education, research, and publications that support the integration of technology into national strategy and policy.

[http://csat.au.af.mil/blue\\_horizon/index.htm](http://csat.au.af.mil/blue_horizon/index.htm)

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